

## APPENDIX 2

	Capital	Variation £000's + / (-)
	Outturn 2011/12 - explanation of variances from budget	

<b>Corporate Resources</b>		
20	<b>Corporate IT Programme</b> - during the year, the Corporate IT Board review bids for resources against the Council's agreed IT capital budget and only allocate resources once fully worked up business cases are approved. At year end £381k was left unallocated however, given the significantly lower level of resource agreed for 12/13, the Corporate IT Board have requested this to be carried forward. The remaining under spend (£725k) is largely due to timing around when equipment is delivered and installed and the impact of on-going uncertainty over the eventual size of the council and its estate. The majority is fully committed and due to spend in the early part of 2012/13.	(1,106)
21	<b>Infrastructure Renewal Programme</b> - £2.4m of the under spend is in relation to the renewal of PC & Laptops which is the single biggest component of this programme. The majority of this spend was originally planned for the final quarter of the year, however the significant reduction in the price differential between PC and laptops has necessitated greater dialogue with business units deferring this spend until early 2012/13. Deployment is now well underway and is expected to complete in a timely fashion. The remaining under spend is spread across the other projects in the programme and is a result of agreed revisions to scope/profile as well as the result of some genuine under spends on individual projects.	(3,443)
22	<b>Alexandra Palace</b> - Slippage at the year end on various repairs/enhancement schemes that have been contractually committed but not completed as at 31 March. Completion is expected within the first 3 months of the year.	(396)
<b>Total Corporate Resources</b>		<b>(4,945)</b>

<b>Place and Sustainability</b>		
23	<b>Reprovision of Recycling Centre</b> - Original scheme for re-provision has been closed. Land transfer to North London Waste Authority expected to take place in 12-13.	(899)
24	<b>Parking Plan</b> - underspend relates to re-programming of work on new CPZ schemes now scheduled to take place in 12-13.	(221)
25	<b>TFL Schemes</b> - Late allocations were received from Transport for London on a number of schemes. Budgets on SAP were not adjusted, but resources are available to cover this expenditure.	238
26	<b>Section 278/Section 106</b> - Scheme costs were not finalised until late in the financial year, as a result of which Budgets in SAP were not adjusted, however relevant Section 278/Section 106 funding was available to meet these costs	92
27	<b>Ferry Lane Towpath/Stonebridge Lock Water Sports</b> - These projects were not able to be progressed by British Waterways Board. A revised scheme has been proposed and the associated GAF funding is the subject of a carry forward request.	(200)
28	<b>Affordable Housing</b> - Initial feasibility and options to undertake Council new build project not progressed for a variety of reasons, including lack of HCA support. Policy now reviewed to propose creation of enabling fund to support AH projects in west of borough.	(844)
29	<b>Energy Saving Measures (Green Deal Pilot scheme)</b> - Scheme launch delayed to late in current year. Expressions of interest and energy audits booked show that demand for scheme will need to be met in 12/13.	(500)
30	<b>Mydleton Road</b> - Partnership Schemes in Conservation Area - Stakeholder consultation on enabling project requirements took longer than expected, which delayed the commitment of expenditure.	(27)
31	<b>Monroe Works Refurbishment</b> - Twelve week contract was let in January 2012. Start on site was delayed pending site clearance.	(389)
32	<b>Corporate Management of Property</b> - Commissioning and procuring the programme of priority works has been slower than anticipated due to reduced resources.	(325)
33	<b>Accommodation Strategy Phase 2 - Smart Working</b> - The reshaping of the council involving significant changes to Council Structure and staff numbers meant that the original Accommodation plan/SMART-working project required review. A revised plan is still under development for which a cfwd request is proposed.	(204)
34	<b>Accommodation Strategy Phase 2 - Essential Health and Safety Works</b> - This work is linked to the Accommodation Plan and SMART Working budget and has been slipped/delayed to avoid abortive expenditure pending the completion of the revised plan, which is currently being developed. A partial carry forward of this budget will be requested.	(725)
35	<b>Hornsey Town Hall Redevelopment</b> - Project management costs and internal charges for the year less than budgeted.	(91)
36	<b>Lordship Recreation Ground</b> - Expenditure is ahead of budget profile for this scheme, which is fully funded, and due to complete in 12/13.	333
37	<b>Bereavement disposal costs</b> - these costs are associated with the outsourcing of the disposal service and resources are available to fund this expenditure, although no budget was loaded on SAP.	125
38	<b>Broadwater Farm Community Centre</b> - This project was approved to proceed at a total cost of £140k although SAP budget not adjusted. Will be funded from underspends on other schemes.	70
39	<b>Sports Gym Equipment</b> - No budget was loaded for this expenditure as the original assumption was that this equipment would be leased and paid from revenue. It has now been decided to purchase the equipment and fund from Prudential Borrowing.	655

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	Outturn 2011/12 - explanation of variances from budget	
40	Other minor variances less than £50k	(35)

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	Capital Outturn 2011/12 - explanation of variances from budget	Variation £000's + / (-)
	<b>Total Place and Sustainability</b>	<b>(2,947)</b>

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	Capital	Variation £000's + / (-)
	Outturn 2011/12 - explanation of variances from budget	

	Housing Revenue Account	
42	Structural Work - Five of the properties on the programme were removed from programme and sold instead.	(214)
43	Extensive Voide - Programme was reviewed and demand reduced	(139)
44	Energy Conservation. Programme halted mid year pending completion of new energy strategy	(103)
45	Capitalised Repairs - This is a activity led budget - demand was reduced in year	(318)
46	Lift Improvements - Broadwater Farm works came in significantly over original estimate. This was foreseen and other programmes adjusted to ensure overall spend was contained within budget.	234
47	Decent Homes. Some works brought forward using slippage elsewhere on the capital programme	280
48	Major Works Conversions - Additional bedroom conversions were carried out in some Broadwater Farm properties	145
49	Digital TV System (IRS) Significant number of blocks required only digital aerials not full IRS system. Programme now complete (except some satellite dishes still to be removed) and digital switchover happened with no disruption	(903)
50	Retained Hostels - Overspend due to Fire Risk Assessment works carried out in addition to the planned programme	96
51	Miscellaneous other.	48
	<b>Total - Housing Revenue Account</b>	<b>(872)</b>

	<b>Total Capital Variances</b>	<b>(13,562)<sup>1</sup></b>
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## APPENDIX 3

<b>Housing Revenue Account</b> <b>Outturn 2011/12- explanation of variances from budget</b>		<b>Variation</b> <b>£000's</b>
<b>Housing Revenue Account</b>		
1	<b>Capital Financing Costs</b> - Reduction in interest rates has resulted in a decrease in in the Capital financing costs.	(3,040)
2	<b>HRA Subsidy</b> - The reduction in the interest rates has meant a reduced claim on the subsidy, however compensated by the reduction in the actual charge to the HRA	1,365
3	<b>Leasehold Service Charge Income</b> - Increased income and a lower level of bad debt provision required.	(598)
4	<b>Bad Debt Provision</b> - The level of rent collection is under the budgeted level for most of the year reflecting increased financial stress in household budgets which means that some tenants are finding it more difficult to pay their rent and others are falling behind with repayment plans	315
5	<b>Insurance</b> - The Council entered into a Consortium with several other London Boroughs to purchase our insurance policies and as a result savings were made as part of a re-tender exercise. The premium apportionment exercise is based on claims experience and asset value. This produced a sizeable saving to the HRA.	(554)
6	<b>ALMO Management Fee</b> - The management fee was increased in 2010/11 to cover redundancy costs, but the costs should have been met from base budget. This was rectified in 2011/12 by a one off deduction from the management fee equal to the amount overpaid in 2010/11 leaving an underspend on the retained budget.	(801)
7	<b>Miscellaneous other</b>	(49)
<b>Total - Housing Revenue Account</b>		<b>(3,362)</b>

## APPENDIX 4

Capital Capital carry forward requests from 2011/12		Carry forward request £'000
<b>Children and Young People</b>		
1	BSF Programme- ICT Managed Service. The carry forward of capital resources is required for future financing of the MSP contract.	1,349
2	BSF Programme - Lifecycle Projects. The carry forward is required to support the delivery of lifecycle projects commissioned at the end of the BSF programme.	855
3	Rhodes Avenue - Contract is committed and on site, and budget carry forward is required to complete this project.	510
4	Primary Pupil Places - This budget carry forward is required to deal with Pupil Place expansion schemes for September 2012 and September 2013.	547
5	Mulberry - Contract is committed and on site, and budget carry forward is required to complete this project.	512
6	Aiming High - Short break facilities for Special Needs children - Carry forward of this specific grant is requested to fund future facilities for SEN short breaks.	205
7	Heartlands Playing Fields/Alexandra Sports Club - Project is required to be delivered as part of providing appropriate playing fields for Heartlands High School. Project is part funded from S106 resources.	222
8	Electrical and ICT Infrastructure - clwd is required for completion of committed projects.	72
<b>Total Carry Forward Request – Children and Young People</b>		<b>4,272</b>
<b>Adults and Housing Services</b>		
9	ASC capital grants (Community Capacity Grant and Transforming Social Care Capital Grant.) Potential projects already identified to meet stated DoH objectives of the grant.	134
<b>Total Carry Forward Request – Adults and Housing Services</b>		<b>134</b>
<b>Corporate Resources</b>		
10	Parking IT system - completion of Civica upgrade project	114
11	IPT (Internet Telephony) - implementation of call centre solution in Customer Services and final remaining Council locations	354
12	Web Renewal - upgraded social media capability and hardware upgrade following introduction of new web look and feel	49
13	Single Front Line Mobile Working - completion of project to implement a mobile working solution for street officers within Frontline Services	94
14	Icon Migration & Upgrade - migration of Council's central payments system from current provider to upgraded version hosted at supplier site (resulting in savings for Council). Project approved in 2011/12 and scheduled for implementation in 2012/13.	77
15	IT Infrastructure Replacement Strategy 2010-13 - projects are in progress and budget is required to complete in 2012/13	176
18	IT Infrastructure Replacement Strategy 2010-13 - contingency to be held centrally should funding requirement be identified in 2012/13	500
<b>Total Carry Forward Request – Corporate Resources</b>		<b>1,364</b>

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Capital Capital carry forward requests from 2011/12		Carry forward request £'000
	<b>Place and Sustainability</b>	
17	<b>Parking Plan</b> - Work programme includes extensions to existing CPZs at Woodside, Bruce Grove, Seven Sisters and Green Lanes. New CPZ planned for Muswell Hill/Hornsey, and review of Wood Green Inner and Outer CPZ. Carry forward is required to supplement reduced budget in 2012-13	221
18	<b>Street Lighting</b> - S106 funding from New River Village for Hornsey Street Lighting has been applied to financing in 2011/12 instead of original planned receipts financing. In order to complete the scheme the cfwd of Council resources is required for 2012/13.	120
19	<b>Mydleton Road PSICA</b> - carry forward is required to fund plans that have now been agreed with Mydleton Road stakeholder group.	27
20	<b>Ferry Lane Towpath/Stonebridge Lock Water Sports</b> - carry forward of GAF funding is required to provide for revised proposal relating to river transport to Olympic Park.	200
21	<b>Affordable Housing</b> - Full carry forward request to enable creation of enabling fund to support Affordable Housing projects in west of Borough.	844
22	<b>Energy Saving Measures (Green Deal Pilot scheme)</b> - The scheme to provide loans for energy efficiency measures has now been launched and preliminary applications and audits are underway. Offers are expected to be made in late April and May to estimated current take up of 40 known applicants. July deadline for applications.	500
23	<b>Monroe Works</b> - the scheme is now contractually committed and will complete in early 2012/13	389
24	<b>Accom Strat. Phase 2 Smart Working</b> - This budget cfwd is required to complete the known decant and planned moves to complete current phase of Accommodation Strategy.	204
25	<b>Accom Strat. Phase 2 H &amp; S works</b> - A partial carry forward of this budget is requested to fund essential works. A prudent approach taken in 11_12 pending future decisions on revised strategy, however some works will have to be completed soon to maintain c	300
26	<b>Corporate Property</b> - Whilst not yet committed schemes have been identified and some advanced preparation for tendering has been completed this year. A number of already scoped projects are ready for commissioning/tender action in Quarter 1 for completion within the new financial year. These works are required to prevent further deterioration or failure of Council assets.	325
27	<b>Hornsey Town Hall</b> - a budget for continued Project Management costs is required during the project development phase.	91
<b>Total Carry Forward Request - Place and Sustainability</b>		<b>3,221</b>

## APPENDIX 5

Reason	Recurring	Description	Amount (£'000)
<b>All Directorates</b>			
Energy Inflation	Y	Allocation of inflation on energy contracts for the 6 months to 30 September, across all relevant cost centres	613
<b>Place and Sustainability</b>			
Contract Inflation	Y	Allocation of inflation budget for Waste Collection contract	890
NNDR Uplift	Y	Allocation of inflation budget for NNDR on Council Buildings	207
Energy Inflation	Y	Allocation of inflation budget for contracts relating to Property Services R&M budgets	102
Energy Inflation	Y	Allocation of inflation budget for Single Front Line	115
Budget Realignment	Y	Realignment of North London Waste Authority budget between levies and frontline services	400
Budget Realignment	Y	Base budget cost of settlement of single status claims for Parking enforcement staff.	190
Budget Realignment	N	Worklessness allocation to Place & Sustainability (P&S) as per the MTFP report to Cabinet 7th February 2012	2,000
Budget Realignment	N	Parks Maintenance allocation to P&S as per the MTFP report to Cabinet 7th February 2012.	200
Budget Realignment	N	Olympics allocation to P&S as per the MTFP report to Cabinet 7th February 2012	200
Budget Realignment	Y	Transport Virement to reflect savings in vehicle costs in Veolia contract	220
Energy Inflation	Y	Energy Inflation - Leisure	140
Budget Realignment	Y	Allocation of Cleaning Budget Inflation across properties.	1,479
Budget Realignment	Y	Centralisation of Property Services Office Accommodation Recharge income to one cost centre.	3,900
Budget Realignment	Y	Catering Services - reconfiguring of budgets reflecting revised service provision.	2,600
Budget Realignment	Y	Realignment of Income Budget responsibility - Parks Operations/Client Services.	387
Budget Realignment	Y	Bereavement budget reconfiguration following service transfer.	160
Budget Realignment	Y	Directors Office reconfiguration of budget to reflect service provision.	144
Budget Realignment	N	Housing budget pressure as a result of internal migration in London and changes to benefits regime funded from Non Service Revenue under provision.	109
<b>Total Place and Sustainability</b>			<b>13,423</b>
<b>Chief Executive</b>			
One Borough One Future	N	Transfer of Budget From NSR to Haringey Future Jobs fund Budget	1,200
Budget realignment	N	Budget transfer to cover the costs of a one-off contribution to Jackson's Lane Community Centre	110
<b>Total Chief Executive</b>			<b>1,310</b>
<b>Corporate Resources</b>			
Budget realignment	Y	Transfer of staffing budget within directorate	142
Budget realignment	Y	This move correctly allocates pre-agreed saving target to the service area that will be responsible for delivering it.	250
Budget realignment	Y	Allocation of legal budget across services as per CEMB report 27/03/12 to reflect planned 12/13 usage	5,559
Budget realignment	Y	Pre-agreed IT related investment transferred from service to NSR to be held contingent on business case being provided	600
Contract Inflation	Y	Allocation of inflation budget relating to IT contracts	104
<b>Total Corporate Resources</b>			<b>6,655</b>



# APPENDIX 5

Reason	Recurring	Description	Amount (£'000)
Public Health			

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Reason	Recurring	Description	Amount (£'000)
Budget realignment	Y	Budget transferred from Public Health to CYP Service to cover the costs of substance misuse commissioner and senior practitioner posts.	107
<b>Adults and Housing Services</b>			
Care Contract Inflation	Y	Transfer of Care contract Inflation to the Adults Directorate	703
Budget Realignment	Y	Separating out the administration costs of the Housing Related Support Team from the Commissioning Budget by moving them to a separate cost centre	289
<b>Total Adults and Housing</b>			<b>992</b>
<b>Children's and Young Peoples Services</b>			
Virement Required to correct budget position	Y	Realignment of budgets to reflect 2012-13 savings proposals	208
Budget Realignment	Y	Moving cost centres from Business Support business unit to other areas within CYPS reflecting new Service Manager responsibilities.	1,341
Budget Realignment	Y	Release of additional Early Intervention Grant from central contingencies following Cabinet Member sign-off of business case	460
Budget Realignment	Y	Transfer of additional savings from closure of children's homes to the youth budget following Cabinet Member sign-off of business case.	200
Budget Realignment	Y	Additional summer youth activities to be funded from Non Service Revenue under provision (3 year virement only)	400
<b>Total CYPS</b>			<b>2,609</b>